

EXECUTIVE COMMITTEE CHARTER

Between meetings of the Board, the Executive Committee may exercise all of the powers of the Board (except those powers expressly reserved by applicable law to the Board) in the management and direction of the business and conduct of the affairs of the Company, subject to any specific directions given by the Board.

I. Purpose

The purpose of the Executive Committee is to act on behalf of the Board of Directors between Board meetings.

II. Membership

The Executive Committee shall be composed of three or more Directors, as determined by the Board. The Chairman of the Board shall be the Chair of the Executive Committee. The other members of the Executive Committee shall be appointed annually by the Board on the recommendation of the Corporate Governance Committee. Vacancies shall be filled by approval of the Board on the recommendation of the Corporate Governance Committee, and any member of the Executive Committee may be removed by the Board.

III. Meetings

1. The Executive Committee shall meet at the call of the Chairperson or a majority of the members. A majority of the members of the Executive Committee shall constitute a quorum for the transaction of business. The passage of any resolution of the Executive Committee shall require the affirmative vote of a majority of Executive Committee members present and voting on such resolution who are not employees of the Company.

2. Procedures fixed by the Executive Committee shall be subject to any applicable provision of the Company's By-laws.

Written minutes of each meeting shall be duly filed in the Company records, and reports of meetings of the Executive Committee shall be made to the Board at its next regularly scheduled meeting following the Executive Committee meeting.

Actions taken by the Executive Committee shall be promptly communicated to the Directors who are not members of the Executive Committee.

IV. Key Responsibilities

The Executive Committee shall have all the authority of the Board, except that it shall not have authority to:

1. Approve any action for which stockholders approval is also required.
2. Fill vacancies in the Board or in any committee thereof.
3. Amend or repeal the By-Laws, or adopt new By-Laws.
4. Amend or repeal any resolution of the Board that which, by its express terms, is not so amendable or repealable.
5. Distribute cash dividends to the stockholders.
6. Fix the compensation of Directors for serving on the Board or any committee thereof.
7. Fix or amend the compensation, benefits or perquisites of the Chief Executive Officer.
8. Take any action that the Revised Corporation Code of the Philippines or the Company's By-Laws prohibit the Board from delegating to a committee.
9. Take any action required by the rules or regulations of the SEC or the PSE to be approved by the full Board or by another committee of the Board.

V. Outside Advisors

The Executive Committee shall have the authority to retain outside counsel, experts and other advisors as it determines appropriate to assist it in the full performance of its functions and to approve their fees and other retention terms.

VI. Miscellaneous

Nothing contained in this Charter is intended to expand applicable standards of liability under statutory or regulatory requirements for the directors of the Company or members of the Executive Committee. The purposes and responsibilities outlined in this Charter are meant to serve as guidelines rather than as inflexible rules and the Executive Committee is encouraged to adopt such additional procedures and standards as it deems necessary from time to time to fulfill its responsibilities.